UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) July 11, 2018

Fastenal Company

(Exact name of registrant as specified in its charter)

0-16125

(Commission File Number)

Minnesota (State or other jurisdiction

of incorporation)

41-0948415

(IRS Employer Identification No.)

| 2001 Theurer Boulevard, Winona, Minnesota | 55987-1500 | |
|---|--|-----------------|
| (Address of principal executive offices) | (Zip Code) | |
| Registrant's telephone number, in | ncluding area code: (507) 454-5374 | |
| | pplicable ress, if changed since last report) | |
| appropriate box below if the Form 8-K filing is intended to simult provisions: | aneously satisfy the filing obligation of the registrant under any | of the |
| Written communications pursuant to Rule 425 under the Securit | ries Act (17 CFR 230.425) | |
| Soliciting material pursuant to Rule 14a-12 under the Exchange | Act (17 CFR 240.14a-12) | |
| Pre-commencement communications pursuant to Rule 14d-2(b) | under the Exchange Act (17 CFR 240.14d-2(b)) | |
| Pre-commencement communications pursuant to Rule 13e-4(c) | under the Exchange Act (17 CFR 240.13e-4(c)) | |
| check mark whether the registrant is an emerging growth compan 30.405) or Rule 12b-2 of the Exchange Act (17 CFR 240.12b-2). | y as defined in Rule 405 of the Securities Act | |
| | Emerging Growth Company | |
| ring growth company, indicate by check mark if the registrant has ancial accounting standards provided pursuant to Section 13(a) of | 1 1 5 | with any new or |
| | | |

Item 2.02. Results of Operations and Financial Condition.

On July 11, 2018, the Registrant issued a press release announcing the results of its most recently ended fiscal quarter, a copy of which is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

INDEX TO EXHIBITS

| Exhibit Number | Description of Document |
|-------------------|-----------------------------------|
| 99.1 | Press release dated July 11, 2018 |

SIGNATURE

| Pursuant to the requirements of the Securities Exchange Act undersigned hereunto duly authorized. | of 1934, the Registrant has | s duly caused this report to be signed on its behalf by the |
|---|-----------------------------|---|
| | | Fastenal Company |
| | | (Registrant) |
| July 11, 2018 | Ву: | /s/ SHERYL A. LISOWSKI |
| (Date) | | Sheryl A. Lisowski Controller, Chief Accounting Officer, and Treasurer |

Fastenal Company Reports 2018 Second Quarter Earnings

WINONA, Minn., July 11, 2018 (GLOBE NEWSWIRE) — Fastenal Company (Nasdaq:FAST), a leader in the wholesale distribution of industrial and construction supplies, today announced its financial results for the quarter ended June 30, 2018. Except for share and per share information, or as otherwise noted below, dollar amounts are stated in millions. Throughout this document, percentage and dollar calculations, which are based on non-rounded dollar values, may not be able to be recalculated using the dollar values included in this document due to the rounding of those dollar values.

PERFORMANCE SUMMARY

| | Six-month Period | | | Three-month Period | | | |
|--------------------------------|------------------|---------|----------|--------------------|---------|--------|--|
| | 2018 | 2017 | Change | 2018 | 2017 | Change | |
| Net sales | \$ 2,453.7 | 2,169.2 | 13.1% \$ | 1,267.9 | 1,121.5 | 13.1% | |
| Business days | 128 | 128 | | 64 | 64 | | |
| Daily sales | \$ 19.2 | 16.9 | 13.1% \$ | 19.8 | 17.5 | 13.1% | |
| Gross profit | \$ 1,195.3 | 1,076.5 | 11.0% \$ | 617.7 | 558.5 | 10.6% | |
| % of sales | 48.7% | 49.6% | | 48.7% | 49.8% | | |
| Operating income | \$ 503.5 | 450.0 | 11.9% \$ | 269.0 | 237.5 | 13.3% | |
| % of sales | 20.5% | 20.7% | | 21.2% | 21.2% | | |
| Earnings before income taxes | \$ 497.8 | 446.3 | 11.6% \$ | 265.9 | 235.4 | 13.0% | |
| % of sales | 20.3% | 20.6% | | 21.0% | 21.0% | | |
| Net earnings | \$ 385.5 | 283.1 | 36.2% \$ | 211.2 | 148.9 | 41.9% | |
| Diluted net earnings per share | \$ 1.34 | 0.98 | 36.9% \$ | 0.74 | 0.52 | 42.6% | |

Quarterly Results of Operations

Net sales increased \$146.4, or 13.1%, from the second quarter of 2017 to the second quarter of 2018. This increase was driven by higher unit sales related primarily to continued strength in underlying market demand and contribution from our growth drivers, most notably industrial vending and Onsite locations. A lesser contributor to our sales growth in the second quarter of 2018 was higher pricing instituted at the end of the fourth quarter of 2017 to mitigate inflation in the marketplace. Fastener products represented 35.4% of sales in the second quarter of 2018. Daily sales of fastener products grew 11.1%. Our sales of non-fastener products represented 64.6% of sales in the second quarter of 2018 and grew 14.8% on a daily basis.

Our gross profit, as a percentage of net sales, declined 110 basis points to 48.7% in the second quarter of 2018 from 49.8% in the second quarter of 2017. We instituted a modest price increase in the second quarter of 2017 ahead of inflationary pressures that we were seeing in our supply chain, which produced an unseasonably strong gross profit margin in the three-month period. As inflation in the marketplace began to move through our income statement, it began to reduce the gross profit margin benefit we saw in the second quarter of 2017. Additional components that adversely affected our gross profit percentage during the second quarter of 2018 included higher freight expenses and changes in product and customer mix. Relative to the first quarter of 2018, our second quarter of 2018 gross profit percentage was flat. Challenges from product inflation and mix were offset by improvements in our freight management and leverage related to growth.

Our operating income, as a percentage of net sales, was 21.2% in both the second quarter of 2018 and the second quarter of 2017. Our operating and administrative expenses (including a gain on sales of property and equipment), as a percentage of net sales, improved to 27.5% in the second quarter of 2018 compared to 28.6% in the second quarter of 2017. The primary reason for this improvement was our ability to leverage employee-related, occupancy-related, and general corporate expenses.

Employee-related expenses, which represent 65% to 70% of operating and administrative expenses, increased 10.0% in the second quarter of 2018 when compared to the second quarter of 2017. The increase in employee-related expenses was mainly related to: (1) an increase in our full-time equivalent (FTE') headcount, (2) inflation in base wages, and (3) higher bonuses and commissions due to growth in net sales and net earnings. Occupancy-related expenses, which represent 15% to 20% of operating and administrative expenses, increased 3.0%. This was primarily due to an increase in expenses related to industrial vending equipment which was only partly offset by lower occupancy expenses related to a reduction in our public branch count. Selling transportation expenses, which represent approximately 5% of operating and administrative expenses, increased 17.6% due to: (1) higher average fuel prices and consumption during the period, and (2) timing associated with vehicle sales.

The table below summarizes our FTE headcount at the end of the periods presented and the percentage change compared to the end of the prior periods:

| | | | Change Since: | | Change Since: |
|---------------------|--------|--|---------------|--------|---------------|
| | Q2 | Q2 Q4 Q 2018 2017 20 12,214 11,549 | Q4 | Q2 | Q2 |
| | 2018 | 2017 | 2017 | 2017 | 2017 |
| In-market locations | 12,214 | 11,549 | 5.8% | 11,760 | 3.9% |
| Total | 18,444 | 17,519 | 5.3% | 17,612 | 4.7% |

Note - Full-time equivalent is based on 40 hours per week.

Our net interest expense was \$3.1 in the second quarter of 2018 compared to \$2.1 in the second quarter of 2017. This increase was mainly caused by higher average interest rates and a slightly higher average debt balance during the period.

We recorded income tax expense of \$54.7 in the second quarter of 2018, or 20.6% of earnings before income taxes. This amount reflects primarily two items: (1) The estimated impacts of the tax legislation commonly referred to as the Tax Cuts and Jobs Act (the 'Tax Act') resulted in a lower tax rate beginning in the first quarter of 2018, and (2) the estimated impact of a one-time benefit of approximately \$9.7 related to accelerating depreciation for certain physical assets. We will continue to monitor and evaluate guidance and clarifications from the Internal Revenue Service as it relates to the Tax Act, and will refine these estimates as necessary. Income tax expense was \$86.5 in the second quarter of 2017, or 36.7% of earnings before income taxes.

Our net earnings during the second quarter of 2018 were \$211.2, an increase of 41.9% when compared to the second quarter of 2017. Our diluted net earnings per share were \$0.74 during the second quarter of 2018 compared to \$0.52 during the second quarter of 2017. We believe the combined effects of discrete tax items and the lower tax rate resulting from the impact of the Tax Act benefited our basic and diluted earnings per share by approximately \$0.15 in the second quarter of 2018.

Growth Driver Performance

We signed 5,537 industrial vending devices during the second quarter of 2018, an increase of 13.4% compared to the second quarter of 2017. Our installed device count on June 30, 2018 was 76,069, an increase of 14.3% over June 30, 2017. Sales through our vending devices continued to grow at a pace over 20% in the second quarter of 2018, due to the increase in the installed base, and to a lesser degree, an increase in revenue per device. These amounts do not include the devices deployed as part of our lease locker program.

We signed 81 new Onsite locations (defined as dedicated sales and service provided from within, or in close proximity to, the customer's facility) during the second quarter of 2018 compared to 68 signings in the second quarter of 2017, an increase of 19.1%. We had 761 active sites on June 30, 2018, which represented an increase of 56.6% from June 30, 2017. Our 2018 goal for Onsite signings remains in the range of 360 to 385.

We signed 43 new national account contracts (defined as new customer accounts with a multi-site contract) in the second quarter of 2018, and revenues attributable to national account customers represented 50.7% of our total revenues in the period. Daily sales to our national account customers grew 19.1% in the second quarter of 2018 over the second quarter of 2017. Beyond signings (or growth activities), our large customers can provide insights into the trends of our overall marketplace. Demand began to improve in the first quarter of 2017, and strengthened in the second quarter of 2017 when sales to 68 of our top 100 customers were growing. That pattern has continued with sales to 72 of our top 100 customers growing in the third and fourth quarters of 2017, and sales to 78 of our top 100 customers growing in the first quarter of 2018. In the second quarter of 2018, sales to 80 of our top 100 customers grew. Sales to our non-national account customers continued to grow at a mid- to high-single digit rate in the second quarter of 2018.

Balance Sheet and Cash Flow

We produced operating cash flow of \$311.6 in the first six months of 2018, representing 80.8% of the period's net earnings versus 103.6% in the first six months of 2017. The decline in our operating cash flow as a percentage of net earnings largely reflects working capital trends as further described below. We invested \$53.8 for property and equipment, net of proceeds from sales, in the first six months of 2018 compared to \$52.8 in the first six months of 2017. Our strong vending demand has increased our expected capital spending for 2018; we now expect our net spending on property and equipment in 2018 to increase by \$9.0 to \$158.0. Our new expected spend amount represents an increase of \$45.5, or 40.4% from 2017. We paid \$212.7 in dividends during the first six months of 2018, compared to \$185.1 in the first six months of 2017.

During the second quarter of 2018, we purchased 800,000 shares of our common stock at an average price of approximately \$50.51 per share.

Total debt on our balance sheet was \$425.0 at the end of the second quarter of 2018, or 16.0% of total capital (the sum of stockholders' equity and total debt). This compares to \$445.0, or 18.3% of total capital, at the end of the second quarter of 2017.

Accounts receivable were \$733.7 at the end of the second quarter of 2018, an increase of \$120.2, or 19.6%, over the second quarter of 2017. This reflects accelerating growth in sales combined with relatively stronger growth in the first half of 2018 of our national accounts and our international business, each of which tend to have longer payment terms than our business as a whole. Growth in net accounts receivable in the period was also impacted by the timing of these customers' payments. Inventories were \$1,163.4 at the end of the second quarter of 2018, an increase of \$119.1, or 11.4%, over the second quarter of 2017, primarily to support healthy business activity and sales growth. Accounts payable were \$172.1 at the end of the second quarter of 2018, an increase of \$30.8, or 21.8%, from the second quarter of 2017, driven by an increase in inventory demand due to sales growth.

Additional Information

The table below summarizes our in-market location employee count and our total employee count at the end of the periods presented, and changes in that count from the end of the prior periods to the end of the most recent period. The final items below summarize our cumulative investments in branch locations, Onsite locations, total in-market locations, and industrial vending devices.

| | | | Change Since: | | |
|--|------------|------------|---------------|------------|------------|
| | Q2 2018 | Q4 2017 | Q4 2017 | Q2 2017 | Q2 2017 |
| End of period total in-market locations (1) - employee count | 13,688 | 13,424 | 2.0 % | 13,335 | 2.6 % |
| End of period total employee count | 20,855 | 20,565 | 1.4 % | 20,174 | 3.4 % |
| | | | | | |
| Number of public branch locations | 2,290 | 2,383 | -3.9 % | 2,451 | -6.6 % |
| Number of active Onsite locations | 761 | 605 | 25.8 % | 486 | 56.6 % |
| Number of in-market locations (1) | 3,051 | 2,988 | 2.1 % | 2,937 | 3.9 % |
| Industrial vending devices (installed device count) (2) | 76,069 | 71,421 | 6.5 % | 66,577 | 14.3 % |
| Ratio of industrial vending devices to in-market locations | 25:1 | 24:1 | | 23:1 | |

^{(1) &#}x27;In-market locations' is defined as the sum of the total number of public branch locations and the total number of active Onsite locations.

During the last twelve months, we increased our absolute employee headcount by 353 people in our in-market locations and 681 people in total. The increase is mostly a function of additions we have made to support customer growth in the field as well as investments in our growth drivers.

We opened five branches in the second quarter of 2018 and closed 43 branches. Additionally, one branch was converted from a public branch to a non-public location. Our branch network forms the foundation of our business strategy, and we will continue to open or close branches as is deemed necessary to sustain and improve our network and support our growth drivers.

⁽²⁾ This number represents devices which principally dispense product and produce product revenues, and excludes approximately 15,000 devices which are principally used for the check-in/check-out of equipment.

CONFERENCE CALL TO DISCUSS QUARTERLY RESULTS

As we previously disclosed, we will host a conference call today to review the quarterly results, as well as current operations. This conference call will be broadcast live over the Internet at 9:00 a.m., central time. To access the webcast, please go to the Fastenal Company Investor Relations Website at http://investor.fastenal.com/eyents.cfm.

ADDITIONAL MONTHLY AND QUARTERLY INFORMATION

We publish on the 'Investor Relations' page of our website at www.fastenal.com both our monthly consolidated net sales information and the presentation for our quarterly conference call (which includes information, supplemental to that contained in our earnings announcement, regarding results for the quarter). We expect to publish the consolidated net sales information for each month, other than the third month of a quarter, at 6:00 a.m., central time, on the fourth business day of the following month. We expect to publish the consolidated net sales information for the third month of each quarter and the conference call presentation for each quarter at 6:00 a.m., central time, on the date our earnings announcement for such quarter is publicly released.

FORWARD LOOKING STATEMENTS

Certain statements contained in this document do not relate strictly to historical or current facts. As such, they are considered 'forward-looking statements' that provide current expectations or forecasts of future events. These forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements can be identified by the use of terminology such as anticipate, believe, should, estimate, expect, intend, may, will, plan, goal, project, hope, trend, target, opportunity, and similar words or expressions, or by references to typical outcomes. Any statement that is not a historical fact, including estimates, projections, future trends, and the outcome of events that have not yet occurred, is a forward-looking statement. Our forward-looking statements generally relate to our expectations regarding the business environment in which we operate, our projections of future performance, our perceived marketplace opportunities, our strategies, goals, mission, and vision, and our expectations about future capital expenditures. You should understand that forward-looking statements involve a variety of risks and uncertainties, known and unknown, and may be affected by inaccurate assumptions. Consequently, no forward-looking statement can be guaranteed and actual results may vary materially. Factors that could cause our actual results to differ from those discussed in the forward-looking statements include, but are not limited to, those detailed in our most recent annual and quarterly reports. Each forward-looking statement speaks only as of the date on which such statement is made, and we undertake no obligation to update any such statement to reflect events or circumstances arising after such date. FAST-E

FASTENAL COMPANY AND SUBSIDIARIES

Condensed Consolidated Balance Sheets (Amounts in millions except share information)

| Assets | (| Unaudited) June 30, 2018 | December 31, 2017 |
|--|----|--------------------------|-------------------|
| Current assets: | | | |
| Cash and cash equivalents | \$ | 135.5 | 116.9 |
| Trade accounts receivable, net of allowance for doubtful accounts of \$11.4 and \$11.9, respectively | | 733.7 | 607.8 |
| Inventories | | 1,163.4 | 1,092.9 |
| Other current assets | | 108.1 | 118.1 |
| Total current assets | | 2,140.7 | 1,935.7 |
| Property and equipment, net | | 880.1 | 893.6 |
| Other assets | | 79.3 | 81.2 |
| Total assets | \$ | 3,100.1 | 2,910.5 |
| Liabilities and Stockholders' Equity | | | |
| Current liabilities: | | | |
| Current portion of debt | \$ | 2.5 | 3.0 |
| Accounts payable | | 172.1 | 147.5 |
| Accrued expenses | | 204.4 | 194.0 |
| Income taxes payable | | 2.0 | 6.5 |
| Total current liabilities | | 381.0 | 351.0 |
| Long-term debt | | 422.5 | 412.0 |
| Deferred income taxes | | 70.0 | 50.6 |
| Stockholders' equity: | | | |
| Preferred stock: \$0.01 par value, 5,000,000 shares authorized, no shares issued or outstanding | | _ | _ |
| Common stock: \$0.01 par value, 400,000,000 shares authorized, 286,948,535 and 287,591,536 shares issued and outstanding, respectively | | 2.9 | 2.9 |
| Additional paid-in capital | | 0.4 | 8.5 |
| Retained earnings | | 2,259.2 | 2,110.6 |
| Accumulated other comprehensive loss | | (35.9) | (25.1) |
| Total stockholders' equity | | 2,226.6 | 2,096.9 |
| Total liabilities and stockholders' equity | \$ | 3,100.1 | 2,910.5 |

FASTENAL COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Earnings (Amounts in millions except earnings per share)

| | (Unaudited) Six Months Ended, June 30 | | | | (Unaudited) Three Months Ended June 30, | | |
|---|---------------------------------------|---------|---------|----|---|---------|--|
| | · | 2018 | 2017 | | 2018 | 2017 | |
| Net sales | \$ | 2,453.7 | 2,169.2 | \$ | 1,267.9 | 1,121.5 | |
| | | | | | | | |
| Cost of sales | | 1,258.4 | 1,092.7 | | 650.2 | 563.0 | |
| Gross profit | | 1,195.3 | 1,076.5 | | 617.7 | 558.5 | |
| | | | | | | | |
| Operating and administrative expenses | | 692.0 | 627.5 | | 349.3 | 321.6 | |
| Gain on sale of property and equipment | | (0.2) | (1.0) | | (0.6) | (0.6) | |
| Operating income | | 503.5 | 450.0 | | 269.0 | 237.5 | |
| | | | | | | | |
| Interest income | | 0.2 | 0.2 | | 0.1 | 0.1 | |
| Interest expense | | (5.9) | (3.9) | | (3.2) | (2.2) | |
| | | | | | | | |
| Earnings before income taxes | | 497.8 | 446.3 | | 265.9 | 235.4 | |
| | | | | | | | |
| Income tax expense | | 112.3 | 163.2 | | 54.7 | 86.5 | |
| | | | | | | | |
| Net earnings | \$ | 385.5 | 283.1 | \$ | 211.2 | 148.9 | |
| | | | | | | | |
| Basic net earnings per share | \$ | 1.34 | 0.98 | \$ | 0.74 | 0.52 | |
| | | | | | | | |
| Diluted net earnings per share | \$ | 1.34 | 0.98 | \$ | 0.74 | 0.52 | |
| | | | | | | | |
| Basic weighted average shares outstanding | | 287.4 | 288.9 | | 287.1 | 288.7 | |
| | | | | | | | |
| Diluted weighted average shares outstanding | | 287.6 | 289.1 | | 287.3 | 288.8 | |

FASTENAL COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (Amounts in millions)

(Unaudited)
Six Months Ended
June 30,

| | June 30, | | |
|---|--------------|---------|--|
| | 2018 | 2017 | |
| Cash flows from operating activities: | | | |
| Net earnings | \$ 385.5 | 283.1 | |
| Adjustments to reconcile net earnings to net cash provided by operating activities, net of acquisition: | | | |
| Depreciation of property and equipment | 65.5 | 60.8 | |
| Gain on sale of property and equipment | (0.2) | (1.0) | |
| Bad debt expense | 2.7 | 4.0 | |
| Deferred income taxes | 19.4 | 0.8 | |
| Stock-based compensation | 2.5 | 2.8 | |
| Amortization of intangible assets | 2.0 | 1.8 | |
| Changes in operating assets and liabilities, net of acquisition: | | | |
| Trade accounts receivable | (132.0) | (108.0) | |
| Inventories | (75.0) | (32.1) | |
| Other current assets | 10.0 | 2.5 | |
| Accounts payable | 24.6 | 30.0 | |
| Accrued expenses | 10.4 | 24.0 | |
| Income taxes | (4.5) | 24.8 | |
| Other | 0.7 | (0.2) | |
| Net cash provided by operating activities | 311.6 | 293.3 | |
| | | | |
| Cash flows from investing activities: | | | |
| Purchases of property and equipment | (60.6) | (57.4) | |
| Proceeds from sale of property and equipment | 6.8 | 4.6 | |
| Cash paid for acquisition | _ | (58.7) | |
| Other | (0.1) | 1.8 | |
| Net cash used in investing activities | (53.9) | (109.7) | |
| Cash flows from financing activities: | | | |
| Proceeds from debt obligations | 415.0 | 550.0 | |
| Payments against debt obligations | (405.0) | (495.0) | |
| Proceeds from exercise of stock options | 5.6 | 3.3 | |
| Purchases of common stock | (40.4) | (56.7) | |
| Payments of dividends | (212.7) | (185.1) | |
| Net cash used in financing activities | (237.5) | (183.5) | |
| Effect of exchange rate changes on cash and cash equivalents | (1.6) | 2.3 | |
| | (310) | | |
| Net increase in cash and cash equivalents | 18.6 | 2.4 | |
| Cash and cash equivalents at beginning of period | 116.9 | 112.7 | |
| Cash and cash equivalents at end of period | \$ 135.5 | 115.1 | |
| Supplemental disclosure of cash flow information: | | | |
| Cash paid for interest | \$ 5.9 | 3.5 | |
| Net cash paid for income taxes | \$ 96.8 | 137.1 | |

CONTACT: Ellen Stolts

Financial Reporting & Regulatory Compliance Manager

507-313-7282